Introduction

Washoe County is pleased to submit its nomination for a National Association of Government Defined Contribution Administrators (NAGDCA) Leadership Award in the category of Participant Education and Communication. This submission highlights our commitment to improving the financial well-being of our employees and retirees.

Background

Washoe County, located in the state of Nevada, serves a diverse population of over 460,000 residents. Our county government employs more than 3,000 individuals, ranging from public safety officers to administrative staff. Recognizing the crucial importance of retirement planning, Washoe County has implemented several innovative measures to enhance the retirement benefits and overall financial security of its workforce.

Plan Profile

Plan: Washoe County's Deferred Compensation Program

Plan Types: 457(b), 401(a) and 457(b) OBRA

Participants: 5,357 accounts

Assets: \$246 Million

Administrator: Voya Financial

Category: Participant Education & Communication

Initiative: 2024-2025 Investment Diversification Campaign



2025 NAGDCA Leadership Award submission Washoe County

Campaign Background

Over time, the County grew increasingly concerned about the lack of diversification in employees' investment portfolios. There was a noticeable overreliance on the Stability of Principal investment option. At the request of the Deferred Compensation Committee, we conducted a review to assess the extent of this concentration. As of January 2024, the review found that 1,148 participants in the 457 Plan were exclusively invested in the Stability of Principal option. Similarly, 84 participants in the 401(a) Plan were found to have the same investment allocation.

The following information reflects account holder data from both the County's 457 and 401(a) Plans, as it stood prior to the implementation of any targeted educational initiatives:

457 (b) Plan Active employees invested 100% in the stability of principal investment option						
Age Participants						
< 20	1					
20 to 29	192					
30 to 39	308					
40 to 49	307					
50 to 59	236					
60 to 69	97					
70+ 7						
Total 1148						

457 (b) Plan In-active employees invested 100% in the stability of principal investment option					
Age	Participants				
20 to 29	24				
30 to 39	58				
40 to 49	57				
50 to 59	263				
60 to 69	182				
70 to 79	43				
80+ 3					
Total 630					

A01 (a) Plan Active employees invested 100% in the stability of principal investment option						
Age	Participants					
40 to 49	18					
50 to 59	15					
60 to 69	6					
70+ 1						
Total 40						

401 (a) Plan In-active employees invested 100% in the stability of principal investment option					
Age Participants					
50 to 59	8				
60 to 69	15				
70 to 79	20				
80+ 1					
Total 44					



Diversification Campaign

In July 2024, County staff identified the Sheriff's Department as having the largest concentration of employees fully invested in the Stability of Principal investment option. Under the direction of the County's Deferred Compensation Committee and staff, Voya conducted a targeted mailing to 257 affected accountholders within the Department. Following this outreach, the number of employees solely invested in the Stability of Principal option decreased to 196, resulting in 61 employees diversifying their portfolios—reflecting a 24% improvement in investment diversification within the Department.

Encouraged by these initial results, the County chose to expand the diversification initiative to include all active and inactive participants in both the 457 and 401(a) Plans.

Diversification Campaign Calendar

The expanded diversification campaign consisted of several coordinated efforts, including direct mail outreach, targeted email communications, and the delivery of a Financial Wellness online seminar emphasizing the importance of portfolio diversification. The County, in collaboration with Voya, implemented this campaign during the first quarter of 2025 through the following actions and timeline:

January 13, 2025	February 5, 2025	February 18, 2025	February 19, 2025	February 26, 2025
Direct mailing	Email	Email	Financial Wellness Webinar	Email

See the Campaign Material section for Washoe County campaign examples.



Impact and Results

The County's diversification campaign led to widespread recognition of the importance of reallocating investments to support more diversified retirement portfolios. As a result, the initiative significantly improved overall diversification among plan participants, thereby enhancing their long-term retirement readiness. Specifically, the County saw a 52% reduction in the number of participants solely invested in the Stability of Principal option within the 457 Plan, and a 24% reduction within the 401(a) Plan.

Date	Plan Type	100% in the stability of principal investment option	Date	Plan Type	100% in the stability of principal investment option	Percentage Reduction
September 24, 2024	457(b)	1,778	March 10, 2025	457(b)	843	935 (52%)

Date	Plan Type	100% in the stability of principal investment option	Date	Plan Type	100% in the stability of principal investment option	Percentage Reduction
September 24, 2024	401(a)	84	March 10, 2025	401(a)	20	64 (24%)

In their own words

"We strive every day to enhance the financial well-being of our employees and retirees and make a tangible difference in their lives. We trust that our initiatives exemplify the leadership and excellence recognized by the NAGDCA Leadership Award, and we are honored to submit this nomination for consideration."

— Kendra Materasso, Chair, Deferred Compensation Committee



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Campaign Materials

- Will You Be Ready for Retirement?

Be ready for retirement.

It takes planning and action - and sometimes a few ideas - to help set you in motion...

Click on the titles to get started.









